



Karthik Muralidharan
Associate Professor
Department of Economics

Phone: +1-858-534-2425 (Work)
+1-617-501-2459 (Cell)

9500 GILMAN DRIVE, 0508
LA JOLLA, CALIFORNIA 92093-0508

E-mail: kamurali@ucsd.edu;
karthik.muralidharan@gmail.com

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Re: "Experimentation at Scale"

To Whom it May Concern,

The author declares that:

- 1) The paper above is a review paper and did not require or receive financial support from any organization
- 2) He has no relevant or material financial interests that relate to the research described in this paper, and holds no paid or unpaid positions as officer, director, or board member of relevant organizations.
- 3) No party had the right to review the paper prior to its circulation.

Sincerely,

A handwritten signature in blue ink, reading "Karthik", with a stylized flourish underneath.

Karthik Muralidharan